#### Lecture 3 Game Plan

- Nash equilibrium
  - ... in pure strategies & mixed strategies
  - ... how NE play arises from rationality
  - ... how NE play can arise from evolution

### Nash Equilibrium

#### Nash Equilibrium:

 A set of strategies, one for each player, such that each player's strategy is a best response to others' strategies

#### Best Response:

- The strategy that maximizes my payoff given others' strategies.
- Everybody is playing a best response
  - No incentive to unilaterally change my strategy

## Some Prototypical Games

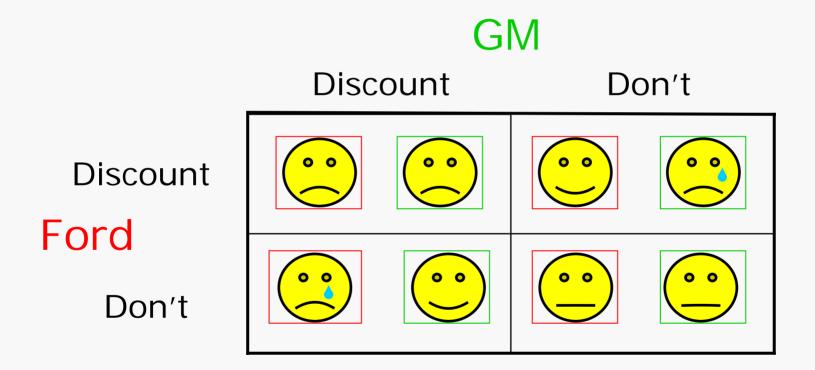
■ Prisoners' Dilemma
■ price war

### Example: SUV Price Wars

"General Motors Corp. and Ford Motor Co. slapped larger incentives on popular sportutility vehicles, escalating a discounting war in the light-truck category ... Ford added a \$500 rebate on SUVs, boosting cash discounts to \$2,500. The Dearborn, Mich., auto maker followed GM, which earlier in the week began offering \$2,500 rebates on many of its SUVs."

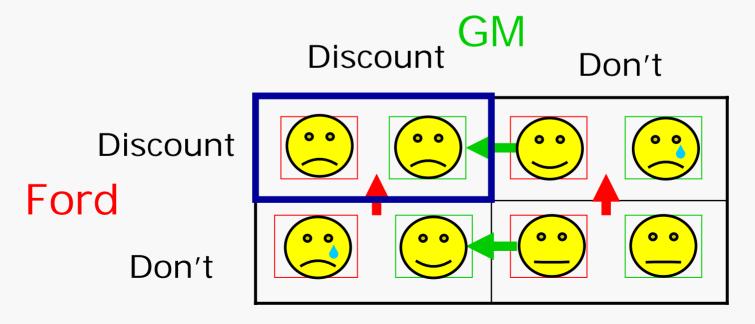
-- Wall Street Journal, January 31, 2003

#### SUV Price Wars: The Game



#### SUV Price Wars: Outcome

Each firm has a unilateral incentive to discount but neither achieves a pricing advantage.



#### "Red Queen Effect"

"It takes all the running you can do to keep in the same place" – Red Queen to Alice

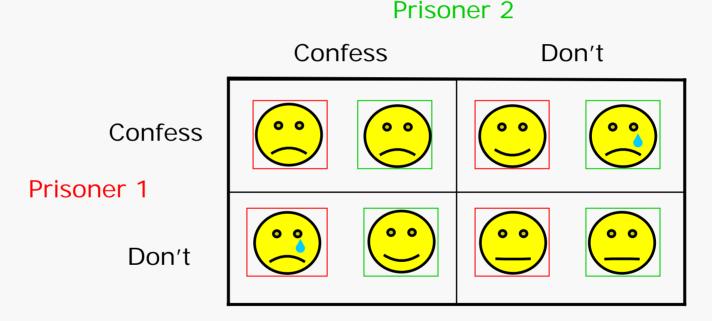
From Carroll, Lewis. Alice's Adventures in Wonderland.

#### Prisoners' Dilemma

## SUV Price War is a "prisoners' dilemma" game:

- Both firms prefer to Discount regardless of what other does. (Discount is a dominant strategy.)
- 2. BUT both firms are worse off when they both Discount than if they both Don't.

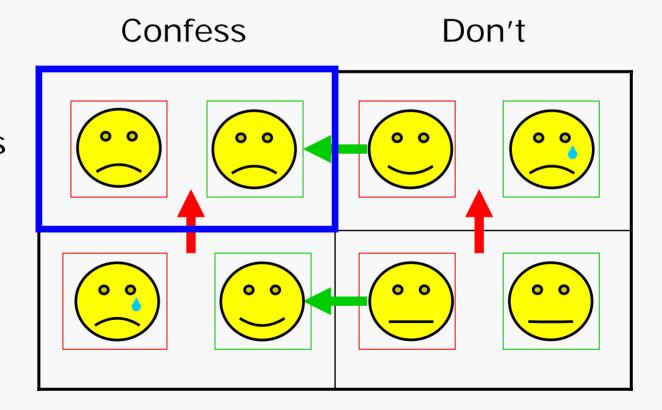
#### Prisoners' Dilemma Game



- Key features:
  - Both players have a dominant strategy to Confess
  - BUT both players better off if they both Don't

#### Prisoners' Dilemma Game



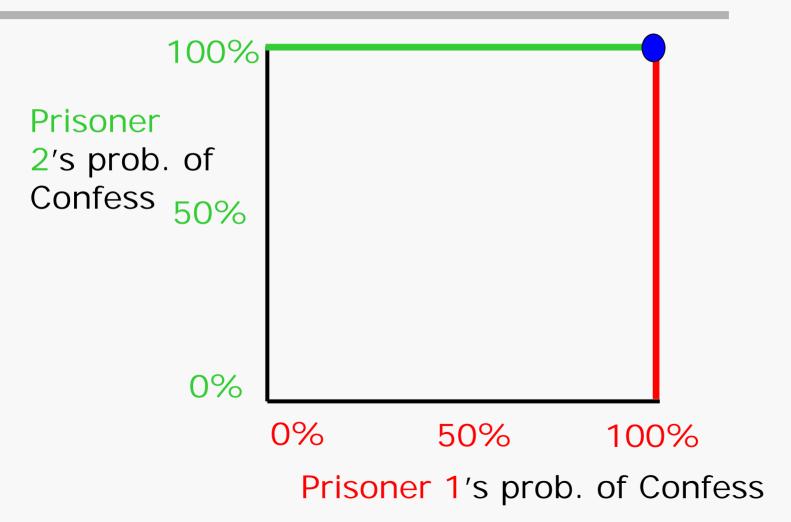


Confess

#### Prisoner 1

Don't

## Reaction Curves in Prisoners' Dilemma



## Evolution in Prisoners' Dilemma (One Population)

Prob. of Confess in population



- Row and Col players are drawn from the same population
- Those who Confess get higher payoff, so Confess dominates the population

### Some Prototypical Games

- Prisoners' Dilemma price war
- Loyal Servant
  defensive innovation

## Soft & Chewy Cookies

A cookie store is a bad idea. Besides, the market research reports say America likes crispy cookies, not soft and chewy cookies like yours.

-Response to Debbi Fields' idea of starting Mrs. Fields' Cookies, 1977

### Soft & Chewy Cookies

- Supermarket cookies tend to be crispy, not chewy
- Duncan Hines (owned by P&G) entered with a chewy cookie [1984]
- How did Nabisco and Keebler respond?

## Soft & Chewy Wars

- Nabisco and Keebler rolled out their own soft and chewy varieties:
  - Keebler Soft Batch
  - Nabisco Chips Ahoy! Chewy

## Soft & Chewy Settlement

- Duncan Hines brings patentinfringement suit alleging industrial espionage by Keebler, Nabisco and Frito-Lay [1984]
- Companies agree to pay P&G \$125 million, then the most ever reported to settle a patent lawsuit [1989]

## Soft & Chewy Retreat

P&G sells Duncan Hines to Aurora [1997]

"This agreement is a win-win. Consumers will still be able to buy great Duncan Hines products, now through Aurora Foods, and we can focus on the strategic opportunities we've established for our food and beverage business."

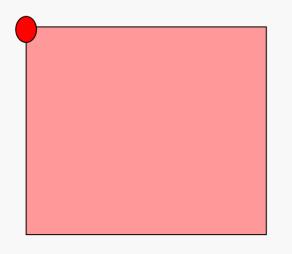
-Steve Donovan, P&G VP, food and beverages.

Source: Larkin, Patrick. "Duncan Hines Sold: Columbus Firm Buys P&G Brand." *The Cincinnati Post.* 8 December 1997,

http://www.cincypost.com/business/1997/pg120897.html (accessed July 14, 2004).

#### Defensive Innovation

- A monopolist's incentive to innovate increases as it faces innovative entrants.
- Consider case of product variety
  - consumers represented as points in a square
  - they buy whichever product is closest

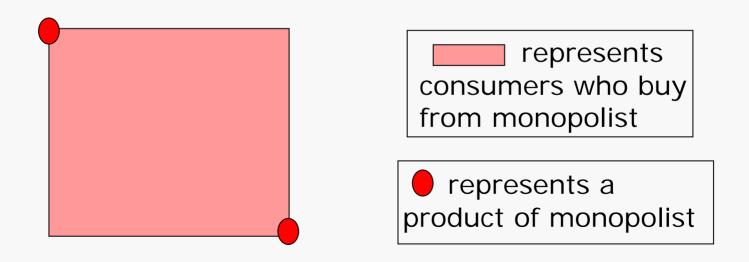


represents consumers who buy from monopolist

represents a product of monopolist

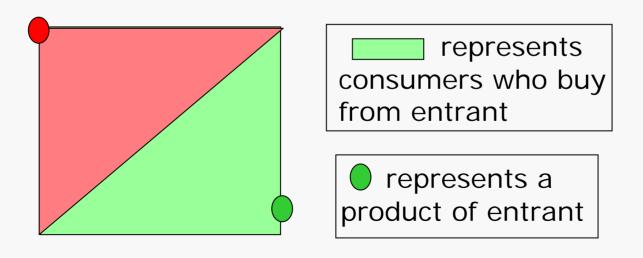
## Product Variety Game

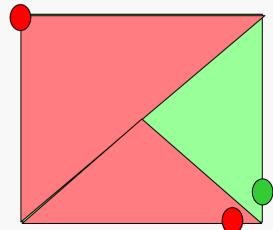
- Without any entry, the monopolist doesn't gain from introducing a new product
  - To keep things simple, we suppose price is fixed



## Product Variety Game

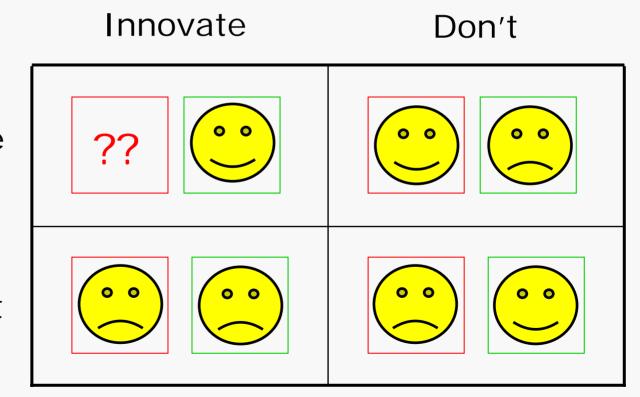
- Now suppose an entrant comes in with a new variety. Now "landing on the entrant" keeps some customers
  - Incentive to introduce new variety if entry
  - Will the other firm enter anyway?





## Defensive Innovation: Summary So Far

#### Monopolist



Innovate

**Entrant** 

Don't

# Case I: Entrant Wants to Innovate Anyway

## Monopolist Innovate Don't Innovate **Entrant** Don't

#### What Can Conceivably Happen?

- 1. ... if both Monopolist and Entrant are rational (only)
  - (Innovate, Innovate) or (Innovate, Don't)
    - latter requires monopolist to mistakenly believe that entrant will not innovate

- 2. ... if rationality is common knowledge?
  - (Innovate, Innovate) only since monopolist knows entrant is rational!

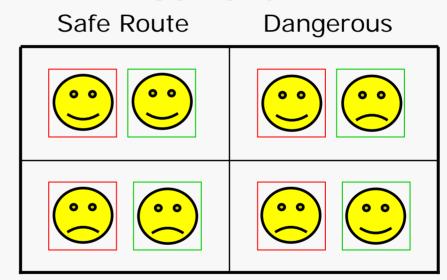
## Loyal Servant Game\*

#### Servant

Safe Route

Master

Dangerous

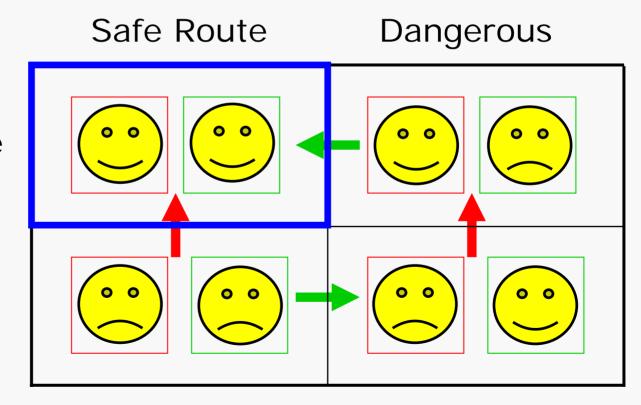


#### Key features:

- One player (Master) has dominant strategy
- Other player (Servant) wants to do the same thing as Master

### Loyal Servant Game

#### Servant

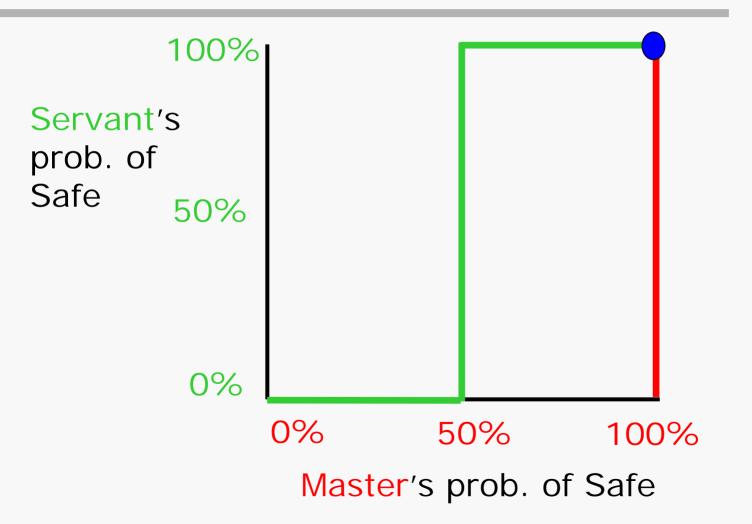


Safe Route

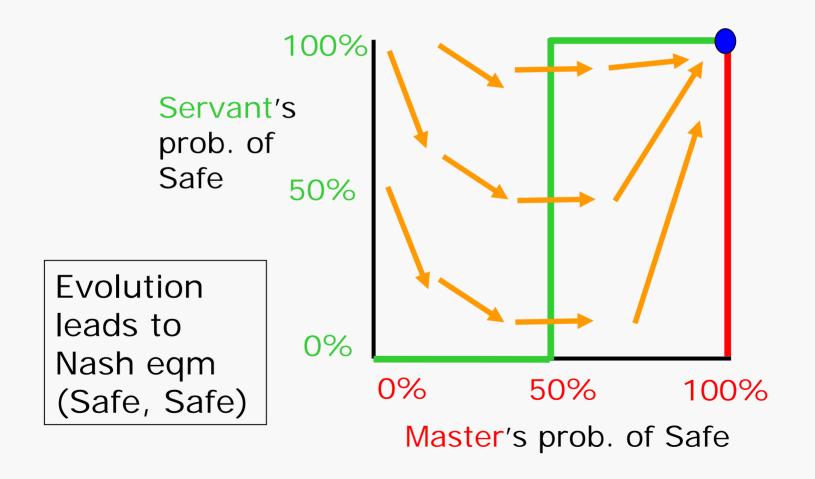
#### Master

Dangerous

## Reaction Curves in Loyal Servant Game



## Evolution in Loyal Servant Game (Two Populations)



### Rationalizable Strategies

- Strategies are "rationalizable" if they could conceivably be played when
  - players are rational and
  - 2. rationality is common knowledge
- Suppose each player has a unique rationalizable strategy. Then these strategies form a Nash equilibrium.

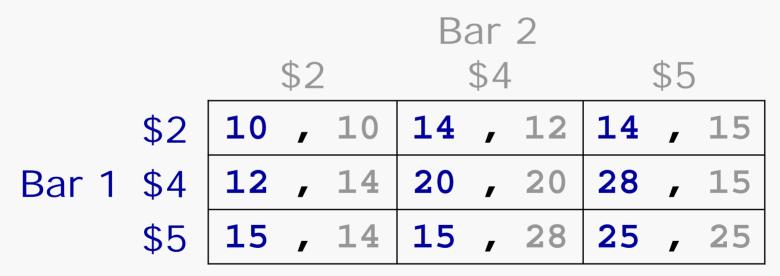
## How to Find Rationalizable Strategies

- If a strategy is strictly dominated for some player, eliminate it
- Repeat, eliminating any strictly dominated strategies in reduced game
- All strategies that remain when you are finished are rationalizable

## Example: Tourists & Natives

- Two bars (bar 1, bar 2) compete
- Can charge price of \$2, \$4, or \$5
- 6000 tourists pick a bar randomly
- 4000 natives select the lowest price bar
- Example 1: Both charge \$2
  - each gets 5,000 customers
- Example 2: Bar 1 charges \$4, Bar 2 charges \$5
  - Bar 1 gets 3000+4000=7,000 customers
  - Bar 2 gets 3000 customers

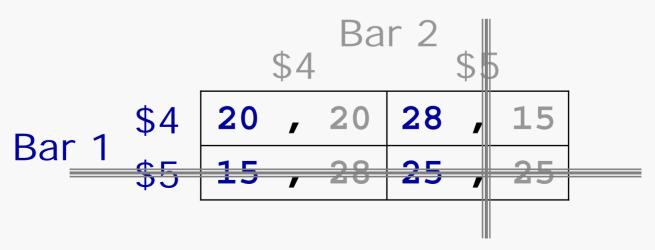
#### **Tourists & Natives**



in thousands of dollars

# Successive Elimination of Dominated Strategies





## Some Prototypical Games

- Prisoner's Dilemma
   price war

Loyal Servant

- defensive innovation
- Hunter and Hunted audits, bluffing

#### Online Game #4

### Monitoring Game

#### In-Class Game

## Bluffing Game

#### Bluffing in Poker: Set-Up

Player A's hand prior to getting 5<sup>th</sup> card



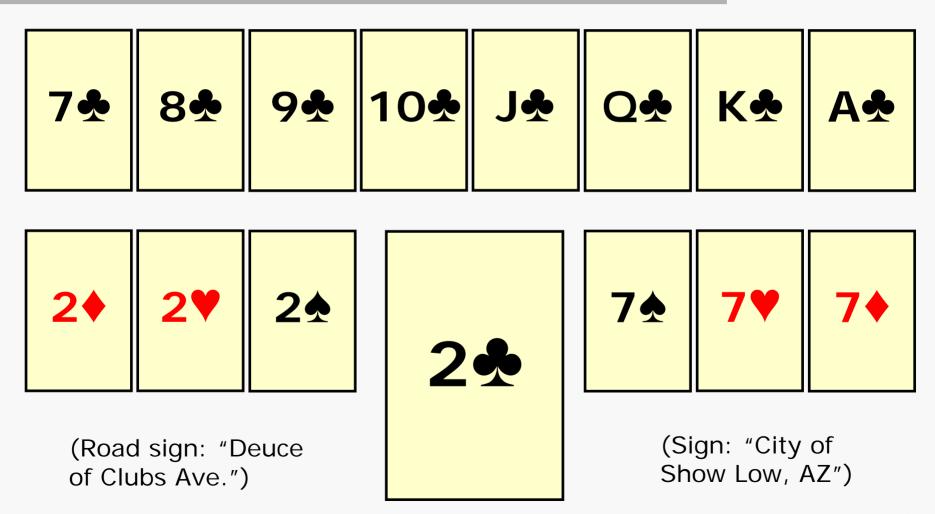






- Player A will be drawing on an inside straight flush
- Player A will have the best hand if:
  - flush (another club: 9 cards total) or
  - straight (any 2 or 7: additional 6 cards)

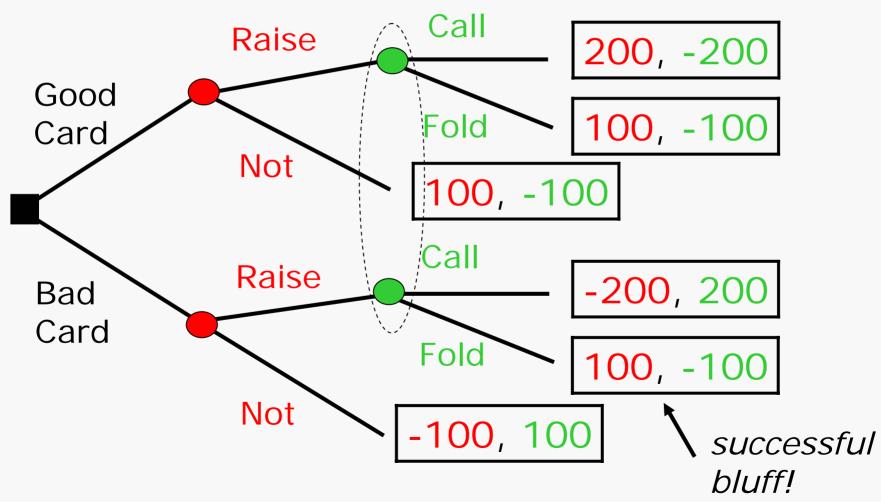
### Winning Cards



#### Bluffing Game: Rules

- Each player has put \$100 into the pot
- After receiving the fifth card, player A will either Raise \$100 or Not
- If Raise, Player B then either Calls (adds \$100 more) or Folds (automatically losing \$100 already in pot)
- Player A wins the pot if either A gets winning card or B folds

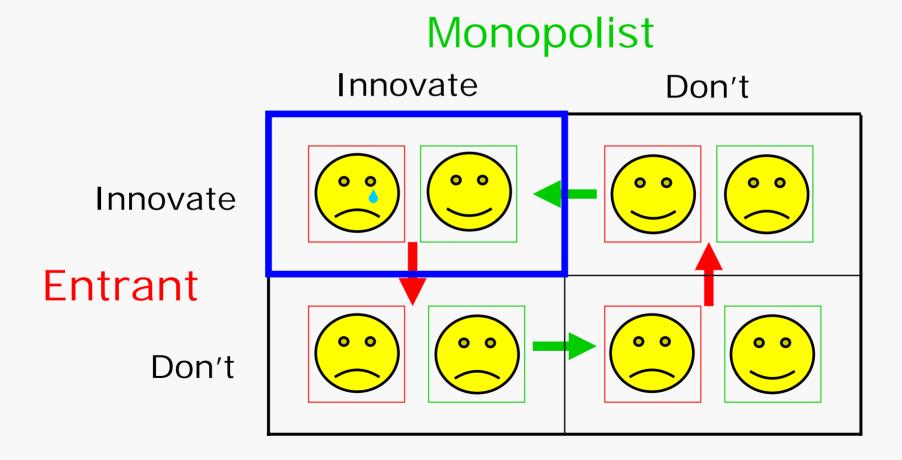
#### Bluffing Game: Rules



### Play Bluffing Game!

- Pair up with a neighbor.
- Player A will be given a playing card
- After that, communication allowed
  - Players A,B may say (or show) anything they want to each other

## Defensive Innovation Case II: Entrant Wouldn't Innovate

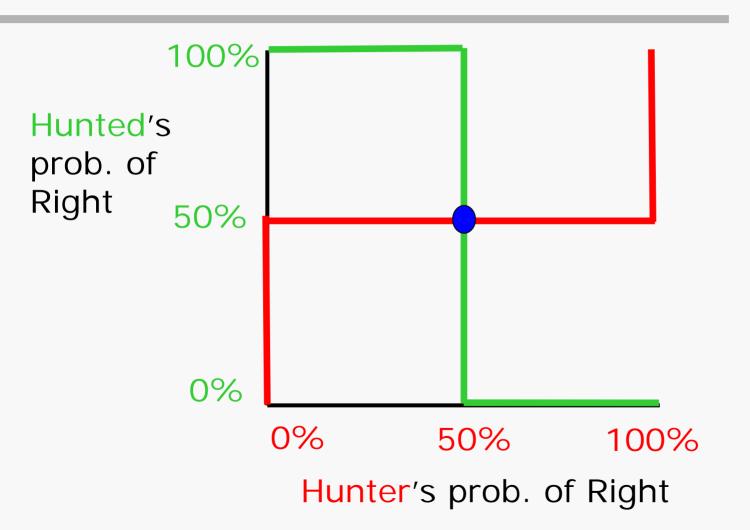


#### Hunter and Hunted Game\*

	Hunted	
	Left	Right
Left Hunter Right	(2,-2)	(-2,0)
	(0,2)	(0,0)

- Key features:
  - Hunter wants to "catch"; Hunted wants to "avoid"

## Reaction Curves in Hunter and Hunted Game

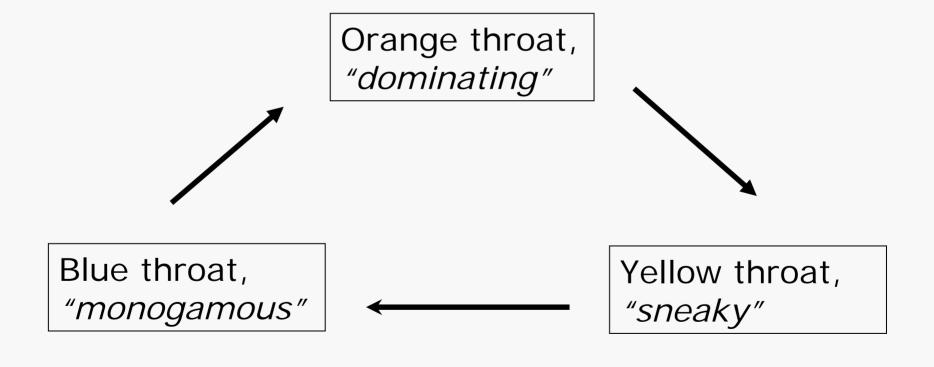


## Evolution in Hunter and Hunted Game

100% Hunted's prob. of Right 50% 0% 0% 50% 100% Hunter's prob. of Right

Evolving populations may cycle around or fall into the mixed strategy equilibrium, depending on details

#### Side-Blotched Lizard



#### Summary

- Recognize dominant strategies
  - Prisoners' Dilemma
- Take others' (ir)rationality into account
  - Loyal Servant Game
- Mixing can be the right way to play
  - Hunter and Hunted Game
- Next time: more on evolution and introducing sequential moves

# Online Game #3 (Entrant Game)

Play Online Game #3 prior to midnight before next lecture.

■ Note: We are *not* playing the games in their numerical order!!