

15.568 – Practical Information Technology Management – Spring 2005

Class 3: Administrative Data Project (A)

Questions and other assignment points for Tuesday:

Read: Randolph, W.A. & Posner, B.Z., "What Every Manager Needs to Know About Project Management". SMR, Vol 29, No. 4, Summer 1988, pp 65-73

Prepare for discussion: Administrative Data Project (A) (HBS 9-803-051)

Consider the following sections:

1. Using the ten principles from the Randolph and Posner article, evaluate the work so far and the direction of the Administrative Data Project: What has been done well? What has been done poorly?
2. What steps should be taken, and by whom, with respect to the ADP? Be as specific as possible.
3. Would the Randolph and Posner article have been useful to project management in IT at Royal Caribbean Cruises? Why or why not?