

Session 3

July 12, 8:30am-10:30am

Valuation and Subsidy Measures

Critical questions

- How does the private sector evaluate the cost of direct loans and loan guarantees?
- How do those cost estimates differ from budget estimates calculated under FCRA and why?
- Issues for discussion
 - How FCRA accounting affects Agencies' ability to sell loans
 - Which approach makes more sense? Which seems likely to lead to better gov't decision-making?

When is an investment worthwhile?

A firm or gov't should invest in any project that creates more value than what it costs to produce it

That is, a manager should choose projects with a **positive net present value**:

Net Present Value (NPV) =

Project Value - Project Cost

Net present value is what an investor would pay *TODAY* for the project. It is the value of all future cash flows.

Calculating NPV

Estimating a net present value requires valuing cash flows:

1. that arrive at different future points in time
2. with different degrees of uncertainty or risk

Accounting for these two effects provides a framework for determining value.

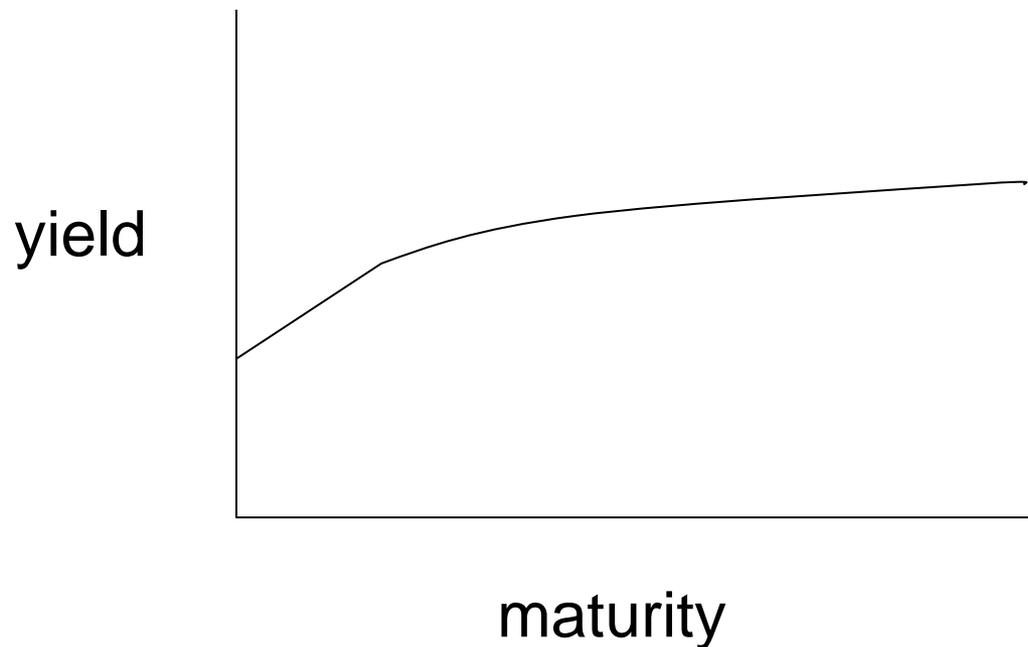
Finance is said to be the study of the effect of time and uncertainty on value.

Accounting for time value

- A dollar today is worth more than a dollar next year because it can earn interest.
- Hence future cash flows are put on a current dollar basis by discounting.
 - Example:
 - Say interest rate is 5%.
 - Invest \$100 for 1 year at 5% => you will have \$105 in one year.
 - Hence present value of \$105 in 1 year is $\$100 = \$105/(1.05)$

What interest rate(s) account for the “pure” effect of time value?

- The Treasury yield curve gives the rates of return that investors demand to invest in safe securities as a function of maturity



Accounting for risk

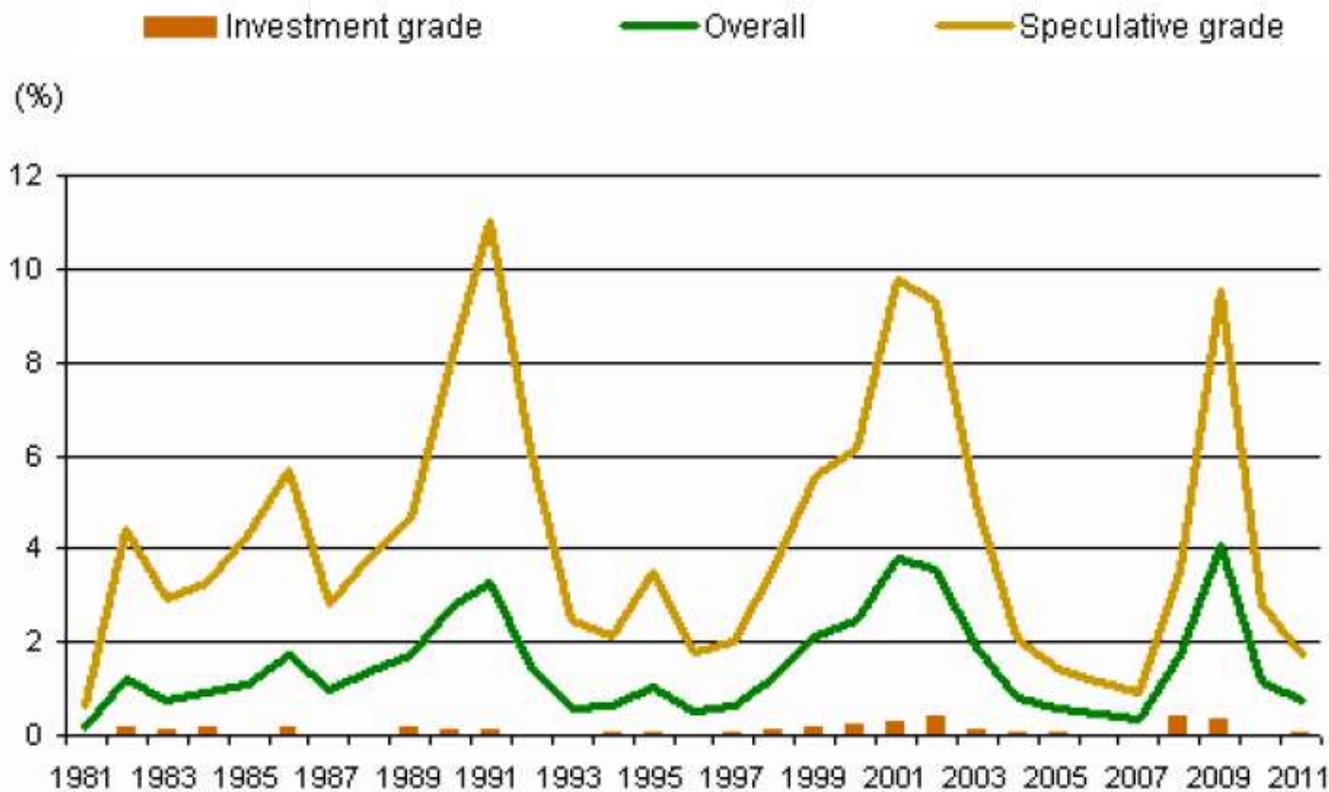
- A certain future cash flow is generally worth more than a risky one with the same expected value
- Importantly, investors value cash more when the economy is weak than when it is strong
- Implications:
 - Investors discount risky investments at a higher rate than risk-free investments (higher discount rate => lower PV)
 - Market discount rates include a “market risk premium”; lingo: market rate = “risk-adjusted rate”
 - The market risk premium only compensates for risk that cannot be easily avoided by diversification; “market” or “systematic” risk

Accounting for risk

- Market risk is relevant to direct loans and loan guarantees because defaults rise and recovery rates fall in market downturns.
 - Risky loans, like stocks, perform better in good times than in bad times
- Implications:
 - Investors discount risky loans at risk-adjusted rates that are higher than the maturity-matched Treasury rates
 - Private guarantors charge more for credit guarantees than the value implied by discounting at Treasury rates; effectively they discount guarantee cash flows at *lower* than Treasury rates.

Default rates vary: Over time, by credit rating, and with the business cycle

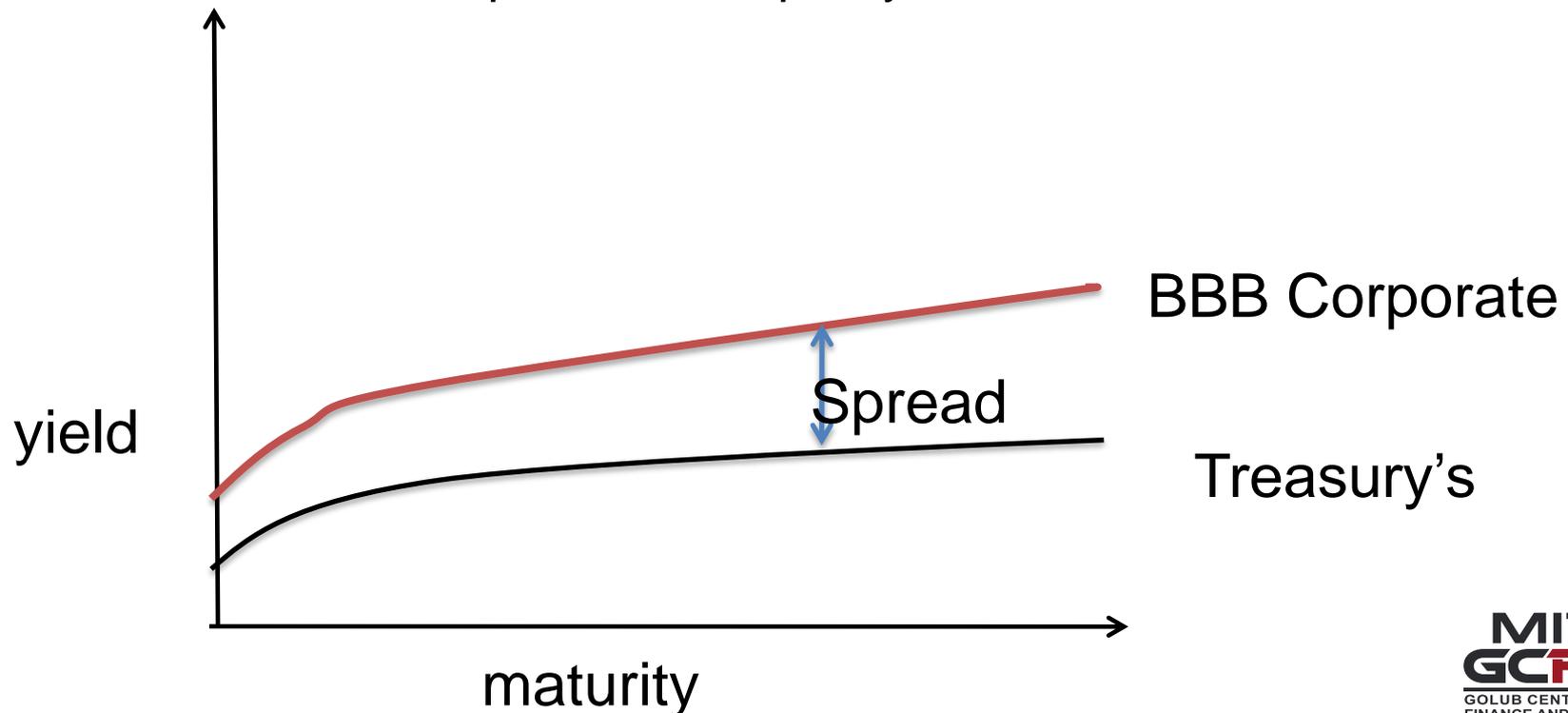
Global Default Rates: Investment Grade Versus Speculative Grade



Sources: Standard & Poor's Global Fixed Income Research and Standard & Poor's CreditPro®.

Decomposition of credit spreads

- The “credit spread” is the difference between market interest rates and Treasury rates on credit instruments
- Spread includes compensation to investors for expected losses, a market risk premium, illiquidity, taxes, etc.



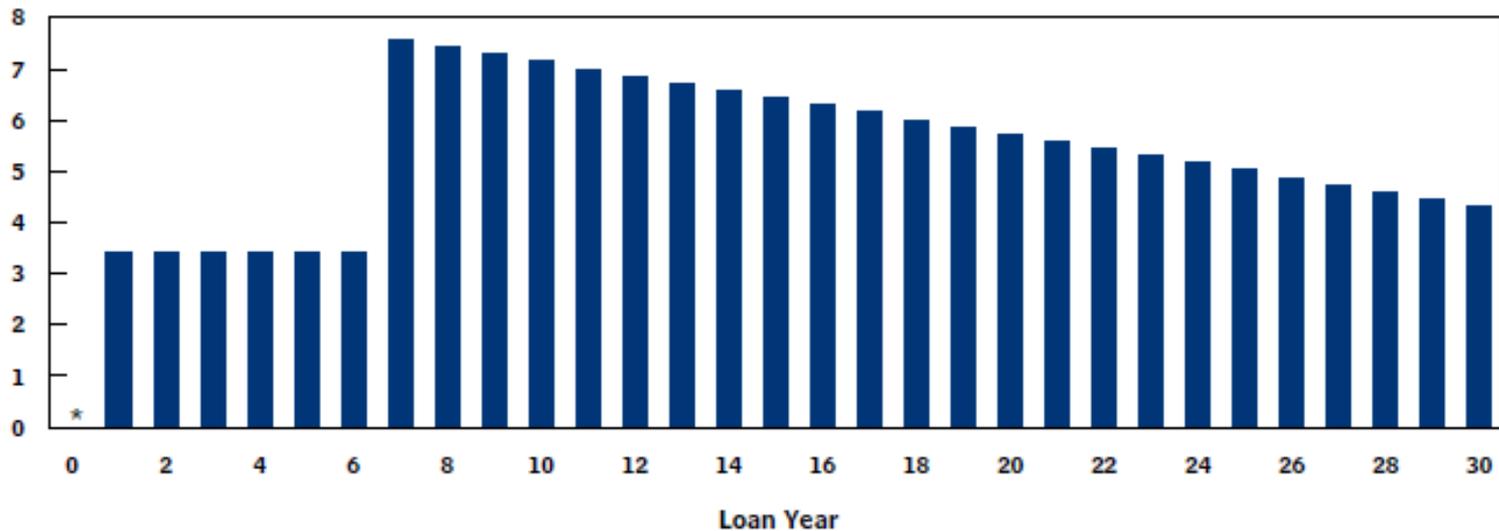
Accounting for risk

- How do financial analysts identify the right risk-adjusted discount rate?
 - Goal is to choose rates consistent with observed market prices
 - Hence market prices and historical rates of return are the starting points
 - An important topic, but one for a longer class

Title XVII: contractual cash flows

A Typical Pattern of Contractual Payments on a Risky Loan for a Nuclear Construction Project

(Millions of dollars)



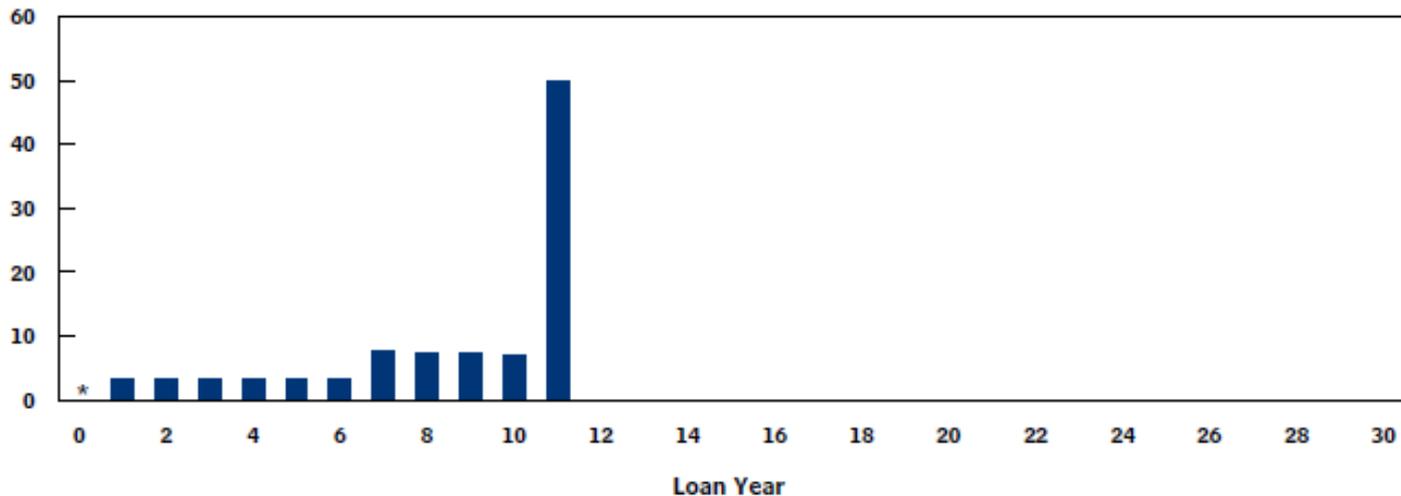
Source: Congressional Budget Office.

Note: * = Initial principal outlay of \$100 million.

Title XVII: example of cash flows with default

An Example of the Cash Flows to a Lender on a Risky Loan for a Nuclear Construction Project, with Default in the 11th Year

(Millions of dollars)



Source: Congressional Budget Office.

Notes: This figure assumes a recovery rate of 60 percent.

* = Initial principal outlay of \$100 million.

Title XVII: adjusting cash flows for expected defaults

Expected Cash Flows and Contractual Cash Flows to a Lender on a Risky Loan for a Nuclear Construction Project

(Millions of dollars)



Source: Congressional Budget Office.

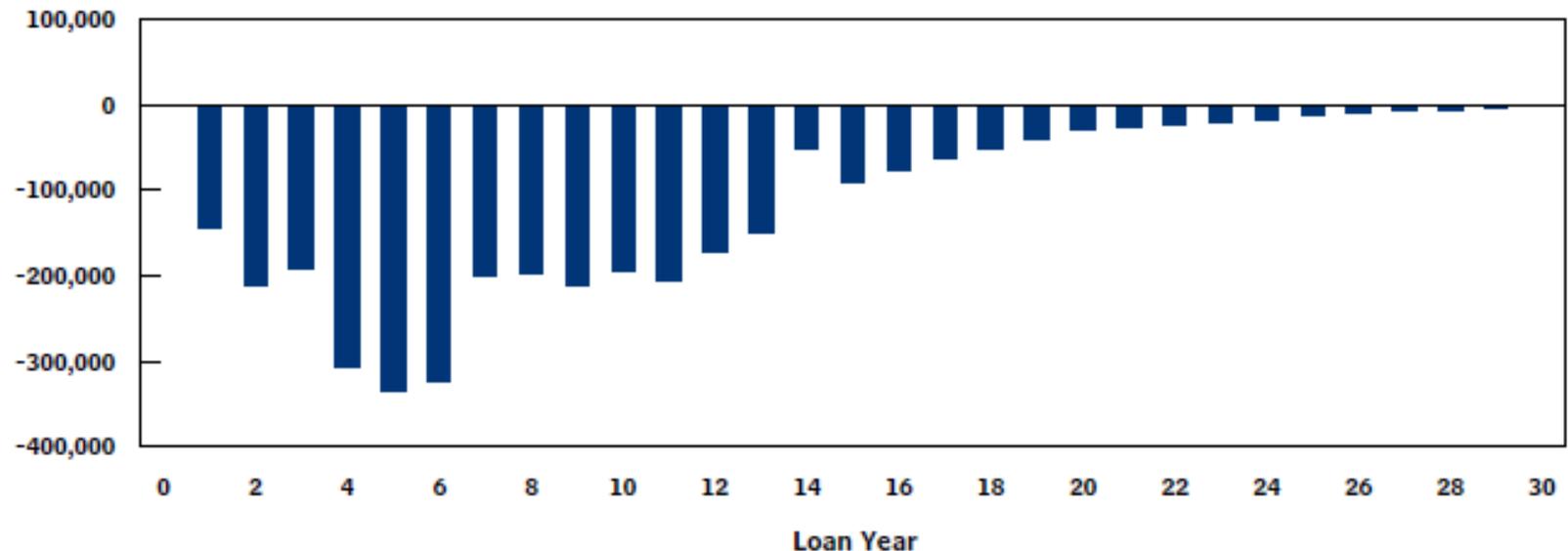
Notes: The expected cash flows to a lender equal the contractual cash flows to the lender minus the average defaulted amount (net of recoveries) in each year.

* = Initial principal outlay of \$100 million.

Title XVII: Projecting guarantee cash flows

Expected Cash Flows from Guaranteeing a Risky Loan for a Nuclear Construction Project

(Dollars)



Source: Congressional Budget Office.

Note: The expected cash flows on a loan guarantee equal the average defaulted amount (net of recoveries) in each year.

Key insight: the value of the guarantee is the difference between the value of a safe loan with the same promised cash flows and the value of the risky loan

Title XVII: Discounting cash flows to value guarantee

- Used credit ratings as a guide to default and recovery behavior, and also to identifying market risk premium

Credit Spreads and Estimated Risk Premiums

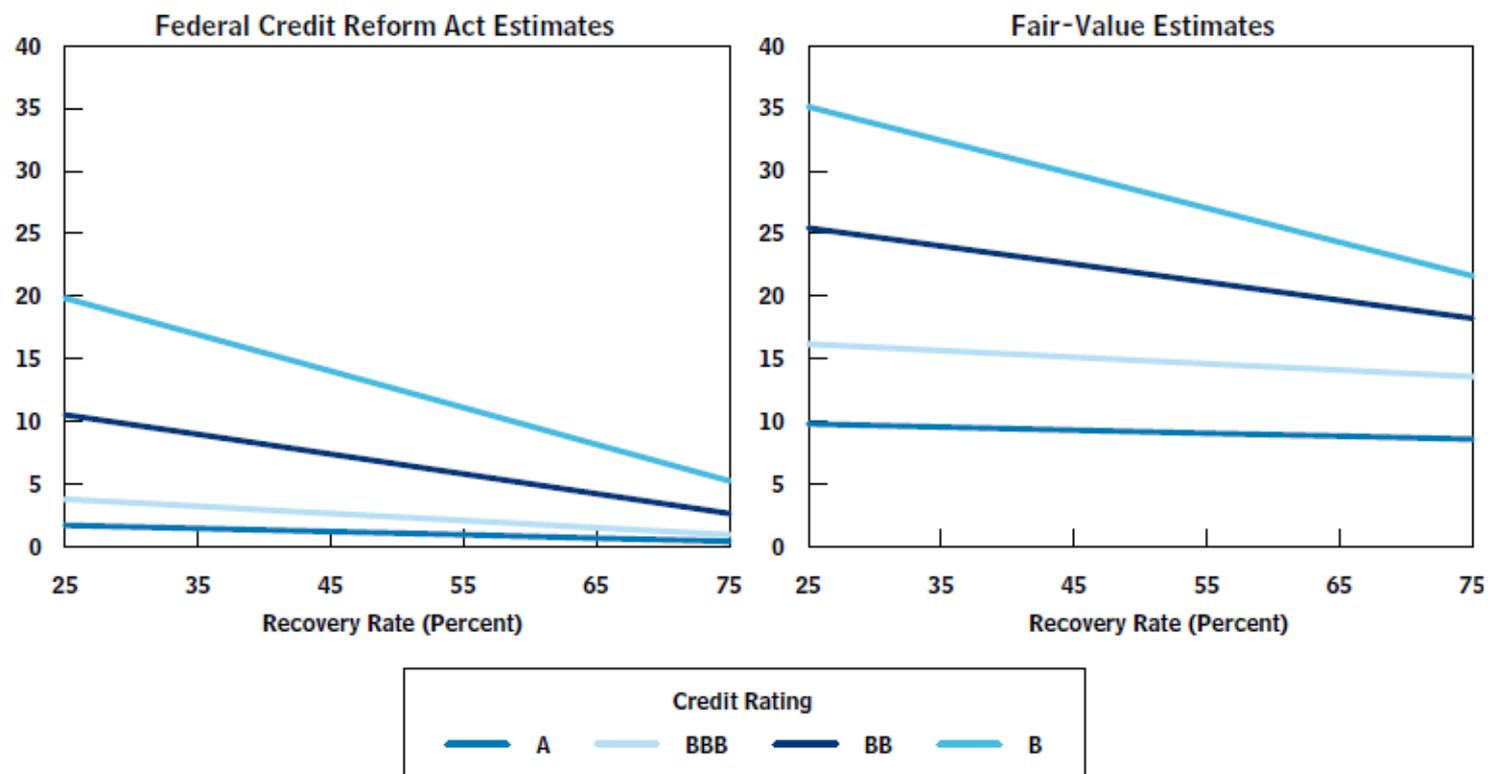
Ratings Category	Bond Yield Over U.S. Treasuries	Risk Premium
AAA	83	38
AA	90	43
A	120	69
BBB	186	115
BB	347	160
B	585	200

Source: John Hull, Mirela Predescu, and Alan White, "Bond Prices, Default Probabilities, and Risk Premiums," *Journal of Credit Risk* vol. 1, no. 2 (Spring 2005), pp. 53-60

Title XVII: Cost estimates

Variations in the Estimated Cost of Loan Guarantees, by Credit Rating and Recovery Rate, as Measured Under the Federal Credit Reform Act and on a Fair-Value Basis

(Guarantee costs as a percentage of loan principal)



Federal Credit Reform Act of 1990 (FCRA)

- Moved federal direct loan and loan guarantee programs from a cash to an accrual basis
- Main goal was to put cash and credit programs on equal footing
 - aiming for a **“grant equivalent” cost of credit**
- Codified the importance of accurate cost measurement over the tracking of cash flows for credit programs
 - Cash basis accounting made costly guarantees look like money makers
 - Cash basis accounting made profitable direct loans look like losers

Goals of FCRA

SEC. 501. PURPOSES.

The purposes of this title are to--

§ 501(1)

(1) measure more accurately the costs of Federal credit programs;

§ 501(2)

(2) place the cost of credit programs on a budgetary basis equivalent to other Federal spending;

§ 501(3)

(3) encourage the delivery of benefits in the form most appropriate to the needs of beneficiaries; and

§ 501(4)

(4) improve the allocation of resources among credit programs and between credit and other spending programs.

Mechanics of FCRA

- Moved federal direct loan and loan guarantee programs **from a cash to an accrual basis**
- Subsidy cost of a direct loan or loan guarantee is the discounted value of expected net cash flows from gov't
 - Step 1: Project cash flows over life of loan
 - Step 2: Discount cash flows to the disbursement date at maturity-matched Treasury rates (basket of zeros)
- *Administrative costs are excluded from subsidy costs but included in the budget on a cash basis*

Distinction between “market value” and “fair value”

- Fair values reflect what market prices would be in an orderly market with willing buyers and sellers
- They are not liquidation or distress prices
- Private sector accounting standards and practice provide guidance that can be used to apply fair value principles to federal credit

Comparing FCRA and fair value

- Projected cash flows should be the same under both approaches
- But discount rates are different
 - FCRA uses Treasury rates for discounting
 - Fair value estimates use market rates for discounting
 - Recall market rates compensate investors for bearing market (undiversifiable) risk

Consequences of FCRA's use of Treasury rates to account for risky credit obligations

- Favors providing credit over economically equivalent amounts of grant assistance
- Appears cheaper for the government to provide credit than for the private sector
 - The government's apparent advantage increases with the riskiness of the undertaking being financed
- Many credit programs have a negative or zero subsidy rate in the budget
 - Programs may show a zero cost by requiring participants to pay the FCRA subsidy cost (e.g., energy innovative technology program § 1703 self-pay loans)

Example 1: Comparing the FCRA and fair value costs of federal student loans

- A 2010 CBO study looked at the fair value cost of federal direct and guaranteed loan programs
- Note that:
 - Student loans (and other consumer credit) have market risk because credit losses rise in bad economic times
 - Fair values are inferred from interest rate spreads that were charged on private student loans prior to the financial crisis
 - Adjustments were made to account for administrative costs in direct and guaranteed programs more symmetrically than was done under FCRA rules

Federal Student Loans

- In a letter to Senator Judd Gregg, CBO compared the FCRA and fair value costs of the existing programs and the program proposed by the President:

Costs of Federal Student Loan Programs Under Current Law and the President's Proposal

(Outlays by fiscal year, in billions of dollars)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total, 2010- 2020
FCRA Estimates												
Under Current Law												
Loan programs ^a												
Guaranteed loans ^b	-7	*	1	2	3	3	4	4	4	4	4	22
Direct loans	-8	-9	-10	-9	-8	-6	-5	-3	-3	-3	-3	-68
Administrative costs ^c	2	2	2	2	2	2	2	2	2	2	2	21
Total ^d	<u>-13</u>	<u>-8</u>	<u>-7</u>	<u>-6</u>	<u>-4</u>	<u>-1</u>	<u>1</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>-25</u>
Under President's Proposal ^e												
Loan programs ^f	-16	-15	-15	-14	-12	-9	-7	-5	-4	-4	-5	-108
Administrative costs ^g	2	2	2	2	2	2	2	2	2	2	2	21
Total	<u>-14</u>	<u>-13</u>	<u>-14</u>	<u>-13</u>	<u>-11</u>	<u>-8</u>	<u>-5</u>	<u>-3</u>	<u>-2</u>	<u>-2</u>	<u>-2</u>	<u>-87</u>
Change in Outlays	-1	-6	-7	-7	-7	-6	-6	-5	-5	-6	-6	-62
Fair-Value Estimates												
Under Current Law												
Loan programs ^a												
Guaranteed loans ^b	2	10	11	9	9	10	10	11	11	11	12	105
Direct loans	1	3	3	2	2	4	6	7	8	8	8	52
Total	<u>3</u>	<u>13</u>	<u>14</u>	<u>11</u>	<u>11</u>	<u>14</u>	<u>16</u>	<u>18</u>	<u>19</u>	<u>19</u>	<u>20</u>	<u>158</u>
Under President's Proposal ^h	2	10	9	6	6	9	12	14	15	16	16	118
Change in Fair Value	*	-3	-4	-5	-5	-4	-4	-4	-3	-3	-4	-40

Source: Congressional Budget Office.

Notes: FCRA = Federal Credit Reform Act of 1990; * = between -\$500 million and zero.

Example 2: Fannie Mae and Freddie Mac

- CBO (after consulting with the budget committees) classified them as governmental, and includes their activities in the baseline at fair value
- Imputing the fair value discount rate:
 - Risk premium for loan guarantees is inferred from (adjusted) spreads between jumbo and conforming mortgages
 - Fair value of portfolio holdings taken from Fannie and Freddie financial disclosures

Example 2: Fannie Mae and Freddie Mac

- Responding to a query from Congressman Barney Frank, CBO estimated the cost of new GSE business in future years under alternative budgetary treatments:

Table 1.

**Projections of Mandatory Outlays for Fannie Mae and Freddie Mac
Under Alternative Budgetary Treatments**

(By fiscal year, in billions of dollars)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2011–2020
FCRA	-6	-5	-5	-5	-4	-4	-4	-4	-4	-4	-44
Fair Value	14	9	5	4	4	4	4	4	4	4	53
Cash	20	10	0	-2	-5	-4	-5	-7	-7	-7	-8

Source: Congressional Budget Office.

Note: Numbers do not add up to totals because of rounding.

Fair value vs. FCRA

- What is the right way for governments to think about their cost of capital?
- My answer: The same way is any large financial entity would.
- Here's why...

Robust principles from finance theory

- The cost of capital is **related** to the priced risk (e.g., β risk) of the project financed
- The cost of capital is **not related** to the proportion of debt and equity used to finance the project (Modigliani-Miller)
 - This is a first approximation—taxes, etc. also affect cost

- Key relations:

$$\begin{aligned} E(r_A) &= r_f + \beta_A(r_f - E(r_m)) \\ &= \frac{D}{V} E(r_D) + \frac{E}{V} E(r_E) \end{aligned}$$

D = Debt

E = Equity

$V = D + E$

$E(r_A)$ = expected return on firm assets

$E(r_E)$ = expected return on firm equity

$E(r_D)$ = expected return on firm debt

r_f = risk-free rate

$E(r_m)$ = expected return on market portfolio

β_A = beta of firm assets

These robust principles also logically apply to government investments

- Importantly, the cost of capital for a risky government investment is higher than the interest rate it pays on its debt.
- Example: The government makes a risky loan to finance an investment in new electrical generation.
 - Principal is \$100 million
 - Interest rate charged is 3%
 - Government borrowing rate is 2%
 - Maturity is 1 year

Why a government's cost of capital exceeds its borrowing rate

- Notional government balance sheet right after loan is made:

Assets	Liabilities
Risky loan \$100m	Government Debt \$100m

Why a government's cost of capital exceeds its borrowing rate

- Notional balance sheet at end of the year if the loan pays off in full:

Assets	Liabilities
Cash \$103m	Government Debt \$102m

“Profit” of \$1 million

Why a government's cost of capital exceeds its borrowing rate

- Notional balance sheet at end of the year if the **loan defaults and recovery is only \$80m:**

Assets	Liabilities
Cash \$80m	Government Debt \$102m Taxpayers -\$22m

- Government borrowing costs are only low because of taxpayer backing, they are unrelated to the risk of a particular investment.
- **Taxpayers and the public are *de facto* equity holders in government investments**—they absorb any gains or losses.
- Hence, the government's cost of capital is logically a weighted average of the cost of debt and equity (as for a private sector firm).
- Cost depends on the risk of the project, not on how it is funded.

Discussion questions

- How does FCRA accounting affect Agencies' ability to sell loans?
- Does a FCRA or fair value approach make more sense to you? Why? Which seems likely to lead to better gov't decision-making?

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RES.15-002 Mission and Metrics: Finance Training for Federal Credit Program Professionals
Summer 2016

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